



THE SALVATION ARMY
BALANCE SHEET AS OF March 31, 2023
Yellowknife Corps & Resource Centre (187201)

ASSETS	Current Month
<i>Current Assets</i>	
Cash & Cash Equivalents	2,271,790.47
Accounts Receivable	125,341.08
Prepaid Expenses	1,179.56
Total Current Assets	2,398,311.11
<i>Capital Assets</i>	
Capital Assets	7,568,600.32
Total Capital Assets	7,568,600.32
Total Assets	9,966,911.43
LIABILITIES & FUND BALANCE	Current Month
<i>Current Liabilities</i>	
Accounts Payable and Accrued Liabilities	516,301.34
Deferred Revenue	15,784.97
Current portion of Mortgage Payable	149,589.93
Total Current Liabilities	681,676.24
<i>Long Term Liabilities</i>	
Loans and Mortgages Payable	342,168.86
Total Long Term Liabilities	342,168.86
Total Liabilities	1,023,845.10
Fund Balance	
<i>INVESTED IN CAPITAL</i>	
M8014 Capital Assets	7,076,841.53
Total INVESTED IN CAPITAL	7,076,841.53
<i>OPERATING</i>	
M2000 Corps - General	129,103.99
M3000 Community & Family Services	424,821.15
M3001 Administration	5,339.77
M3002 Meal/Feeding Ministries	-59,604.74
M3530 Operating Reserves	775,000.00
M4000 Thrift Store	-31,773.36
M5004 Addictions Treatment Program (Residential)	-46,466.03

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M5008	Chaplaincy	10,694.38
M5018	Corrections and Justice Ministry	34,669.12
M5034	Bailey House	-32,404.23
M5084	Mental Health Support	-58,419.52
M5148	Emergency Shelter	1,287.26
Total OPERATING		<u>1,152,247.79</u>

RESTRICTED

M8000	Capital Projects / Reserve	161,644.30
M8004	Capital Deposit	550,353.85
M8018	Partners in Mission	900.00
M8020	Home Missions	180.00
M8022	Brighter Futures	898.86
Total RESTRICTED		<u>713,977.01</u>

Total Fund Balance 8,943,066.33

Total Liabilities & Fund Balance 9,966,911.43

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THE SALVATION ARMY

CONSOLIDATED BUDGET VARIANCE REPORT AS OF March 2023

Yellowknife Corps & Resource Centre (187201)

Account ID	Account Description	Actual
Revenue:		
51001	Donations - General	26,044.41
51007	Donations - Member Contributions and Offerings	21,632.87
51009	Donations - Christmas	112,473.22
51011	Donations - Other Charities	51,514.75
51013	Donations - Gifts in Kind	7,715.72
52001	Program Fees	500.00
52005	Meal Fees	40,272.96
52010	Client Fees - Private pay	118,451.09
52011	Client Fees - Subsidized	288,557.63
54001	Municipal government Grant - Operating	35,588.00
54003	Provincial government Grant - Operating	2,440,566.13
54005	Federal Government Grant - Operating	101,952.62
54009	Provincial government Grant - Capital	66,933.50
55001	Grants - Red Shield	710,000.00
55003	Grants - from Divisional Reserves	98,520.55
55008	Grants - from THQ	126,000.00
56001	Interest	58,862.07
57009	Retail Sales	408,916.03
57011	Discounts	(14,152.77)
57012	Voucher Sales	29,036.00
57013	Cash overage/shortage	206.63
57019	Recycling Sales	480.00
58002	Grants from Other Charities	19,700.00
58091	Miscellaneous Income	4,691.00
Total Revenue		4,754,462.41

Expenses:		
Personnel expenses:		
71001	Salaries	2,818,374.77
71003	Benefits - Payroll	314,700.58
71007	Employee Health Benefits	45,926.42
71009	Workers' Compensation	31,464.67
71011	Staff Automobile Expenses	12,033.67
71013	Officer Allowance & Benefit Fee	107,016.00
71016	Officer Housing Expenses	25,296.29
71017	Other personnel	416.12
Total Personnel expenses		3,355,228.52
Program expenses:		
72001	Client Assistance	3,952.61
72005	Food	107,044.89
72006	Kitchen supplies	10,596.75
72007	Gifts & Presentations	2,617.76
72009	Program Supplies	13,963.21
72011	Program Transportation	215.55
72013	Linen & Laundry	135.80
72019	Program equipment and furnishings	27,138.33
72021	Program Vehicle	37,775.16
72024	Program - Other	16,915.91
72030	Client Assistance - Clothing / Furniture	27,793.00
72031	Client Assistance - Food	167,943.13
72032	Client Assistance - Special Event	89.32
72033	Client Assistance - Travel / Transportation	210.57
72034	Client Assistance - Utilities	(442.43)
72036	Client Assistance - Medical / Prescription	38.47
Total Program expenses		415,988.03
General Administration:		
73001	Advertising & Promotion	1,501.54
73002	Website / Media Production	860.49
73003	Association & Membership Fees	100.00
73005	Professional Development	7,881.90
73006	Fundraising Expense	1,593.66
73007	Travel & Meals	13,200.32
73009	Books & Literature	1,429.19
73011	Software	14,898.20
73013	IT Hardware Maintenance and Upgrades	13,867.89
73014	Postage & Courier	319.21
73015	Communications	27,596.05
73017	Office Supplies, Printing and Digital Imaging	7,891.12
73019	Office Equipment and Furnishings	11,885.91

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73021	Professional Fees	19,110.87
73022	Legal Fees	12,286.18
73023	Accounting and Payroll Fees	62,440.51
73025	Interest Expense	5,993.08
73027	Bad Debts Write-Off	12,508.09
Total General Administration		215,364.21
Occupancy:		
74001	Property insurance premium	27,996.06
74007	Property Taxes	60,563.61
74008	Property Maintenance & Repairs	168,645.50
74011	Waste Removal	25,121.82
74013	Janitorial	28,588.27
74017	Utilities - Water & Sewage	43,266.00
74019	Utilities - Hydro	136,974.97
74021	Utilities - Gas	231,732.78
74031	Property - other	3,274.73
Total Occupancy		726,163.74
Amortization:		
75001	Amortization	303,297.06
Total Amortization		303,297.06
Grants / Allocations:		
76005	Allocation to THQ/DHQ	2,222.50
76007	Management Support Assessment	130,000.00
Total Grants / Allocations		132,222.50
Other Expenses:		
77003	Retail & Display	3,647.96
Total Other Expenses		3,647.96
Total Expenses		5,151,912.02
NET INCOME / (EXPENSES)		(397,449.61)